

## AGENDA

12:30 – 12:35	Welcome and brief introduction to the context of the research
12:35 – 12:50	Shift Insight presentation on report and findings
12:50 – 13:15	Reflection on findings – Sponsors and Partners
13:15 – 13:25	Audience Q&A
13:25 – 13:30	Next steps, thank you and close



## INTRODUCTION



## PRESENTATION OF REPORT FINDINGS





### Background and objectives

- The project led by Newcastle University looked at a situational analysis of the current engagement with policy initiatives across the country's research and HE sector. It aimed to highlight experiences of and barriers to policy engagement amongst the allied academic community.
- A survey was co-designed with a range of stakeholders and commissioned to engage with the widest possible audience.
- The survey was followed up by a workshop with stakeholders from organisations involved in co-designing the survey.















PRISM network
The UK's network for Professional
Research Investment & Strategy Managers

#### **Research objectives**

To explore experiences with policy engagement

To explore the drivers and barriers to policy engagement

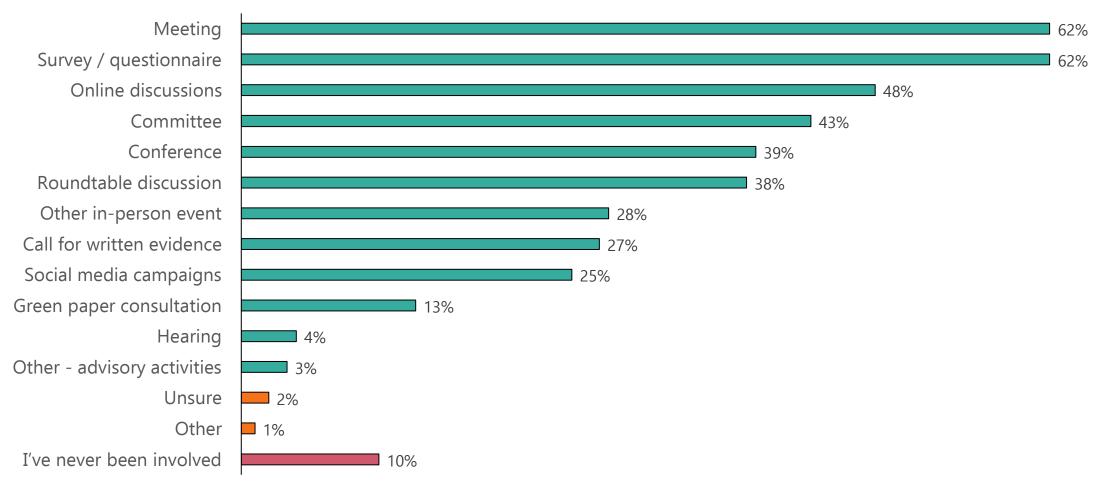
To gain understanding from across the sector

To consider support and solutions needed to encourage policy engagement



### 87% of respondents indicated policy engagement activity in the last 3 years

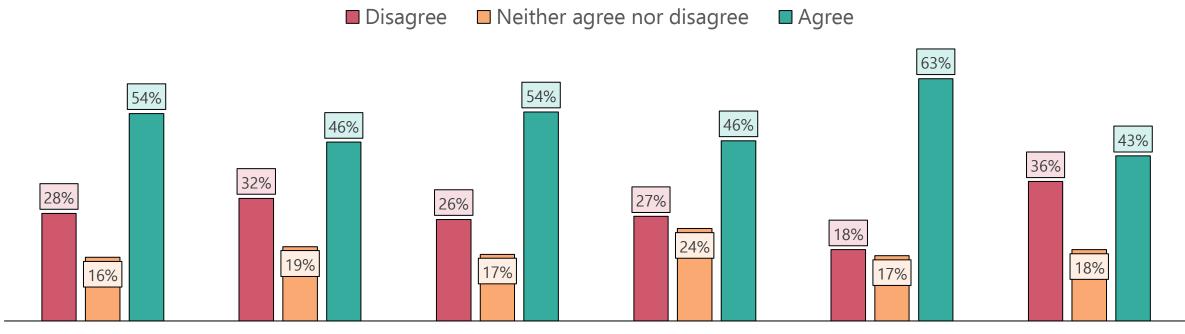
## Q: What kinds of policy engagement activities have you been involved in within the last 3 years, if any?





## Experiences with policy engagement were varied

#### Q: To what extent do you agree or disagree with the following statements?



Inclusivity – Consultation/activity range of voices and perspectives

Accessibility – Consultation/activity felt inclusive to a wide was accessible to varied stakeholder types, including the users affected by the policy

Transparency and openness – The scope and aim of the consultation as well as its role in the wider policymaking process was transparent

Effectiveness – I felt my participation in the consultation process was treated as an integral part of policy development and could information to facilitate make a difference

Clarity – The consultation process was clear, well communicated and provided necessary my engagement

Accountability and impact – I was informed of the response to, and the impact of, the consultation process I participated in



## Workshop discussion – Potential support and solutions

#### **Digital exclusion**

Staff who don't regularly use technology may be excluded from policy activities, despite the wealth of knowledge they can contribute.

#### Language

The language used should be accessible – not overly academic or intimidating.

#### Centralisation

The hierarchical structure of HE institutions can hinder change.

#### Potential impact on career

Raising issues could have a negative impact on reputation or career. Intersectionality is particularly important to consider here.

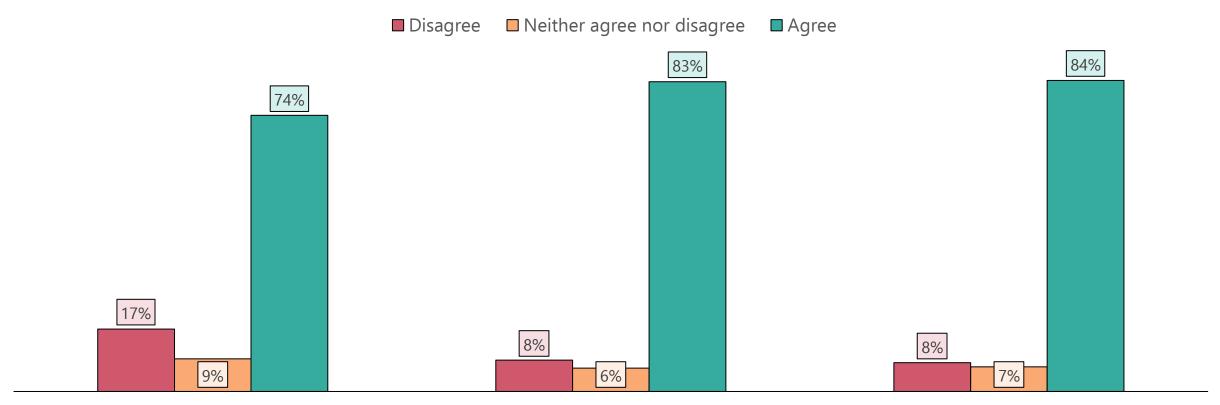
# Potential solution to improve access and openness:

Universities having dedicated policy engagement webpages that are frequently mentioned across all communication channels with staff.



## 84% of respondents were interested in getting involved in policy activities

#### Q: To what extent do you agree or disagree with the following statements?



I understand the policy landscape (including current policy issues and interventions) relevant to my sector or work I think people in roles similar to mine have valuable contributions and experiences to inform policy development

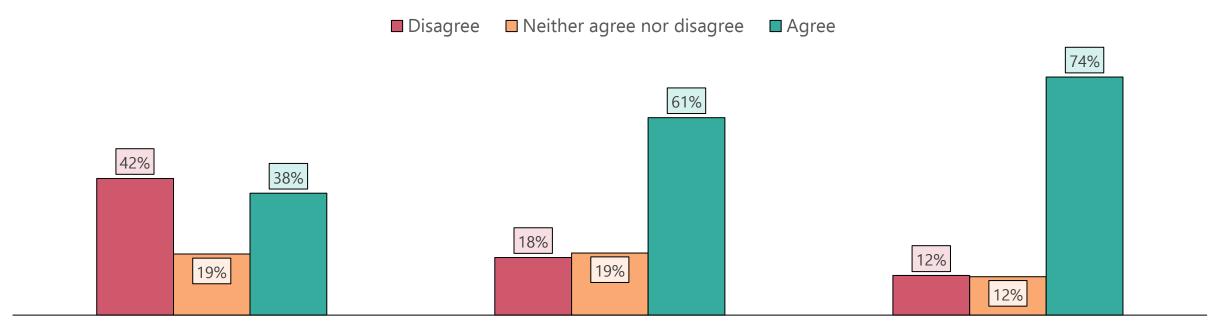
I am interested in being involved in policy activities or consultations



### 38% of respondents felt excluded from policy activities

Feeling excluded or overlooked, and simply insufficient opportunities and awareness, were key barriers impacting levels of participation.

#### Q: To what extent do you agree or disagree with the following statements?



I feel overlooked or excluded from policy activities or consultations relevant to my sector or work

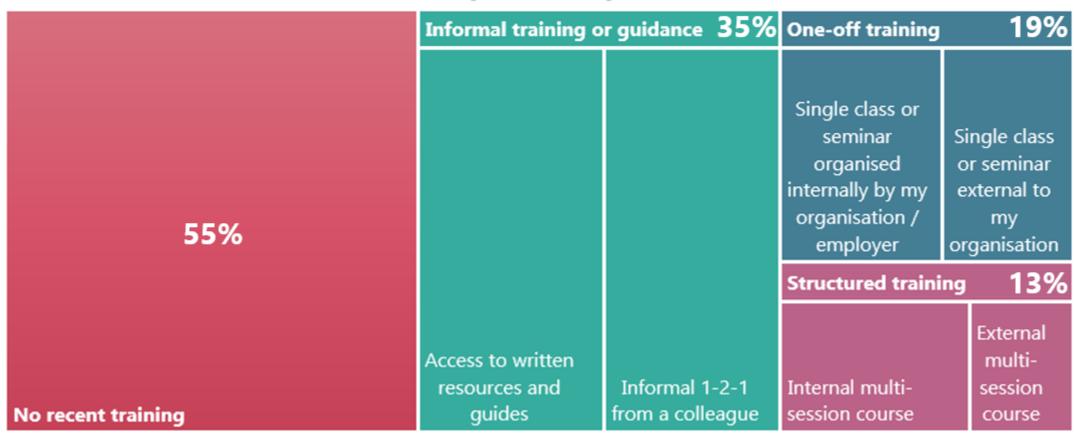
My employer is supportive of staff engagement in policy\*

I am interested in receiving more guidance and training on policy engagement



## More than half of respondents reported no recent policy engagement training

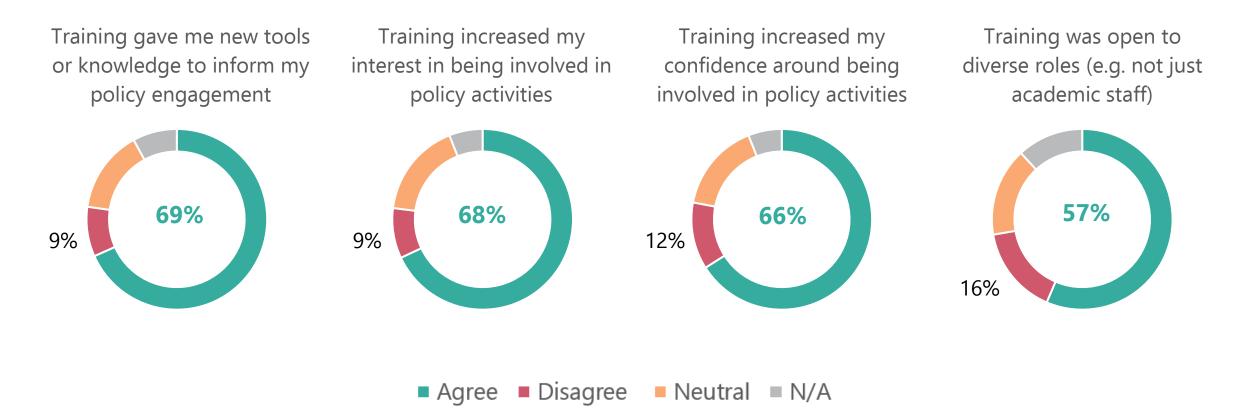
# Q: What kinds of policy engagement training have you received within the last 3 years, if any?



Base n = 286. Multiple choice question. The size of squares reflects the relative proportion of different training activities undertaken.

## Policy engagement training was perceived as effective but not always inclusive

#### Proportion of respondents agreeing with the following statements about policy engagement training they took part in\*

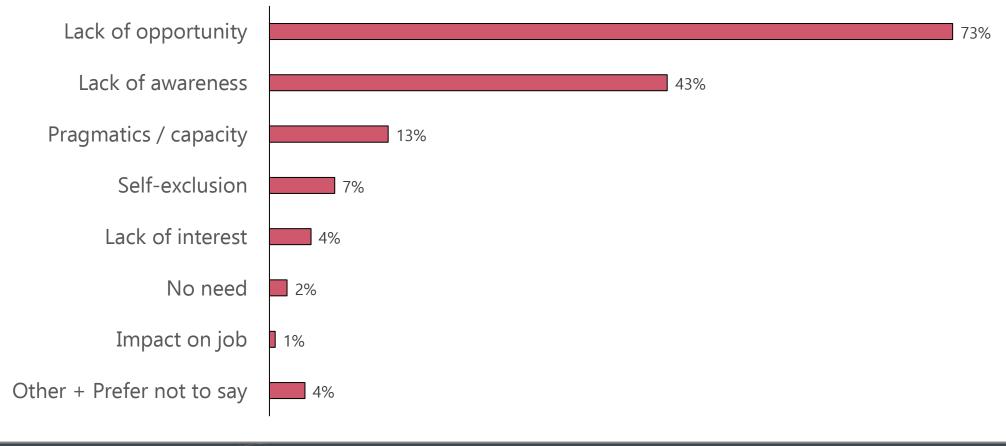




## Many didn't get an opportunity to take part in policy engagement training

The main barrier preventing respondents from taking part in policy engagement training was simply a lack of opportunity – 73% reported that no policy training was offered and 41% said they weren't even aware they could receive it.







## There was appetite for online primers on effective policy engagement

This list suggests the sector is primarily interested in **understanding the policy landscape** and its processes better, as well as knowing how to effectively contribute towards it.

Q: What policy training topics would you be interested in, if any?

How to effectively get involved in policy engagement (n=16)

Policy communication (n=10)

Collaboration with policy-makers / Government (n=9)

Relationships between research and policy (n=9)

Policy landscape, stakeholders and processes (n=8)

Inclusive policy development (n=7)

Policy advocacy (n=6)

HE or education policies (n=5)

Organisational / internal policies (n=4)

Sustainability and climate change (n=4)

Engagement with business and industry (n=3)

Policy implementation (n=3)

When asked about format, respondents favoured **online training**:

- 69% selected online lectures of talks.
- 67% selected online interactive workshops or webinars.

All other formats were selected by fewer than 60%.



# Respondents wanted actions that would make policy engagement easier to take part in, as well as more open and inclusive

#### **ENSURING ACTIVITIES ARE MORE OPEN**

Make policy
engagement more
inclusive to various roles
and groups

Communicate better and engage with staff more

Give / Recognise time to be spent on policy engagement activities Provide training, guidance and information on how to engage meaningfully

#### **ADDRESSING SKILLS GAPS**

Respondents wanted support with gaining the following skills and practical knowledge:

- ✓ How to prepare for policy consultation
- ✓ How to apply to be on advisory committees
- ✓ How to align research to policy
- ✓ How to word consultation responses
- ✓ What lobbying techniques are effective
- ✓ What guidance is already available and where to access it
- How to support academics in embedding policy matters into research applications
- ✓ How to engage with policy around research and innovation funding
- ✓ How to make yourself heard



# Workshop participants were invited to discuss ways to overcome barriers to engagement and who should be involved

Engaging technicians and professional services staff as leads

Recognising time and work-life balance impact

Challenging convention and conservative thought in organisations

Using events to exchange practices and have deeper conversations

Utilising people who have a brokering role with policy-makers

Stressing no academic background is needed

Sharing good practice in a way that moves away from competing with other organisations

Using accreditation to add credibility to people's voices

Building networks to amplify underrepresented voices and individual views

Getting a say in conversations that decide on UK research and innovation policies



### Key messages and recommendations

The survey findings indicate there is an existing capacity for policy engagement in the sector.

There is potentially a sizeable and engaged audience, but this capacity could be better harnessed to include underused talent and expand the range of contributions and perspectives that inform policy processes.



Transparency, effectiveness and impact

Ensuring a sense of being listened to.



Incentives, accessibility and affordability

Creating real and realistic opportunities.



Inclusion and representation

Giving everyone a chance to speak.



# AUDIENCE Q&A



#### **Panel Members:**

- Anja Roeding Professional Research Investment and Strategy Managers (PRISMs)
- Suzanne Nestor-Robson Newcastle University Policy Academy
- Simon Breeden The Technician Commitment
- Annette Bramley N8 Research Partnership

## REFLECTION ON FINDINGS – SPONSORS AND PARTNERS

FOLLOWED BY AUDIENCE Q&A



# NEXT STEPS, THANK YOU AND CLOSE